

P. van Varik  
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Vlissingen, July 2019

Dear Peter,

With this letter, I would like to express again that Century Aluminum Vlissingen Operations has been very pleased with the excellent job your company and your team has done here.

The work was the design, scope, cost estimate and construction of our new carbon bake furnace D. This work started really more than 3 years ago when these ideas and discussions started. Approval for this project was in April 2018. Detailed engineering was then done and Century started all the contracts, purchasing and logistics. Demolition started in April and by end June the refractory was all installed. During that time period a maximum of approximately 140 bricklaying people plus various supervision were executing this project. In total the project included major demolition, rebuilding all the oven floors, new insulation walls, new fire/flue walls, new head walls, and new cross-overs. So basically install a brand new bake furnace oven.

- Work was done without a single safety incident, without even a single near miss and without a single first aid.
- Safety results are the most visible and have the biggest impact, your team achieved ZERO incidents (best possible).
- The team here was very disciplined, worked very hard and stayed focused throughout the time period. In fact the various milestones and key dates were executed exactly as per plan, with the final milestone a few days early, ie completed earlier.
- The quality and workmanship was excellent.
- Excellent project management, supervision, progress meetings and reporting.
- Good cooperation between the various parties involved in this part of the project, namely your team from CFT, the company Chama Amarela, the company Geeve and Century Aluminum.

In summary an excellent job!

You can use myself and this letter as a reference to other companies. In addition I hope we will be able to do another project with you and your company in the future.

For now, I wish you, your company and your team all the best,

Yours sincerely,

Ir. Robert Quak

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